Report Name	Responsible Officer	Allocation	Spend	Balance	Progress/Benefits/Outcomes from Bid
City of London Corporation - Engagement with Strategy World Economic Forum (WEF) (SK14)	DIG	£16,565	£15,869	£696	 Both the Lord Mayor and the Policy Chairman participated in the WEF Annual Meeting in Davos in January 2024. They undertook an ambitious two-and-a-half-day concurrent programme of activity, at which we delivered our key FPS messages, supporting the City of London's Competitiveness Strategy. The Corporation were visible and had positive interactions with our key global and UK stakeholders; aligned with government and the wider UK FPS business to promote UK competitiveness and demonstrated UK leadership around thematic content. Key highlights included: The Lord Mayor spoke at a CoLC/EY hosted WEF affiliate session on AI Sandboxes and Responsible AI alongside a panel that included the Minister for Communications and Information, Singapore. The Policy Chairman spoke at a CoLC/ KPMG roundtable session with key officials including the Foreign Secretary, Chancellor of the Exchequer and Lord Johnson, addressing UK Growth Plans for 2024 to and audience of British business and global investors. Our presence at WEF has been a key element of supporting the City of London's Competitiveness Strategy. We have had positive interactions with key global and UK stakeholders, aligned with government and the wider UK FPS to promote UK competitiveness and demonstrating the UK's leadership. All funds will be fully spent.

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Events Partnership with the Strand Group, Kings College London (SK11)	DOC	£13,787	£0	£13,787	To date, we have held two events with the Strand Group in 2022/23 and is due to hold another in 2024/25.
College London (SKII)					The first event was a private dinner with the Chief Economist in HM Treasury, Claire Lombardelli. It was attended by a select group of senior influential stakeholders.
					The second event was an event with Lord McPherson in Edinburgh attended by a wide array of stakeholders, covered in the media and CoLC had the opportunity for the Vice Chair of Policy and Resources to deliver speaking remarks to the room.
					This has delivered on the proposal to centre on a series of events focused on HM Treasury as an institution and topics of interest to government and the City of London, i.e. economic growth, Brexit, housing and planning policies, infrastructure, financial and professional services. It also aligns well to the Support for a Thriving Economy pillar.
					Partnering with KCL's Strand Group has strengthened the City Corporation's voice in matters of key public policy interests with government departments, specifically HM Treasury, by strategically engaging with respective policymakers, civil servants, and government ministers.
					It is requested that the unspent allocation be carried forward to fund the event in 2024/25.
Future.now (SK13)	TC	£4,000	£2,922	£1,078	FutureDotNow was launched in 2019 during the 2019/20 Lord Mayoralty, to motivate individuals and businesses to enhance their digital skills. This aligned with City Corporation's Corporate Plan 2018-23 outcomes no 8 <i>We have access to the skills and talent we</i>

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					need and no 9 We are digitally and physically well-connected and responsive.
					Of the original allocation of £17,000, £13,000 was returned to PIF in 2022/23. The Project is completed and the above unspent allocation has now been returned to PIF
British Foreign Policy Group (BFPG) (SK21)	REM	£14,500	£2,500	£12,000	The City of London has been described as a soft power superpower The BFPG have made representations to Government about the most effective approach to achieving the UK's soft power objectives, with important recommendations on the basis of substantial evidence-based research. The BFPG's findings have been published in a major report on 'The Future of UK Soft Power: Building a Strategic Framework'; the
					report has been discussed with senior FCDO officials. It is requested that the £12,000 underspend be carried forward into 2024/25.
Support for Innovate Finance (SK03)	DIG	£150,000	£150,000	£O	This partnership focused on nurturing innovation in the UK and developing a digital-first economy, contributing to both the competitiveness strategy and innovation & Tech.
					We continue to work with Innovate Finance on the Growth Capital Initiative as part of the Lord Mayor's Financing Our Future priorities. This includes the launch of the Mansion House Compact in July. Immediately following the launch of the Compact we jointly hosted a Virtual roundtable: Capital Investment in UK Fintech in H1 2023.
					We hosted a joint event with IF in November on Positioning your equity story for IPO - an expert panel of institutional investors

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					provided insights into how FinTech companies can prepare their business and strategy for a possible IPO in the future.
					Throughout the year Innovate Finance have contributed to deepening our relationships and engagement in the sector, most recently providing companies to engage with as part of the AI Summit Dinner in October23.
Standing International Forum of Commercial Courts (SIFoCC) (SK08)	REM	£50,000	£50,000	£0	London, being the base for SIFoCC and having the secretariat here means that London gets to have its handle on the tiller, and this makes it the focus for other jurisdictions in the development of commercial court practice in the common-law world, which contributes to the continued success of the UK as a jurisdiction of choice and English law as the law of choice in commercial agreements. The objectives in the original report have been met and continue to be met – and the funding it receives from the Corporation supports a thriving economy by contributing to all the aims listed at 5-7 ("support a thriving economy) below.
Options to Promote Supplier Diversity (SK15)	СНВ	£49,933	£36,923	£13,010	Successful supplier diversity programmes take time to embed as it relies on trusted networks. Our partnership with MSDUK has provided year-on-year benefit which is outlined below in our achievements. Besides the benefits below, we've influenced both public and private sector bodies to join us. As a direct result of our intervention, Westminster and Islington joined MSDUK, the London Responsible Procurement Network made supplier diversity the topic for one of three meetings it held last year and one of the bidders for the Tailspend solution, which could deliver £4m worth of spend when awarded, mapped the diversity of their supply chain.

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					We have been externally recognised by MSDUK for the work that we are putting into this commitment by our Responsible Procurement Manager being nominated by the MSDUK team as a Supplier Diversity Champion. We are making changes to the data we collect at the time of tender and contract award so will be able to provide better statistics by the end of this financial year.
					 Achieved 21/22 Membership with MSDUK Research into options to promote supplier diversity include two-day intensive workshop for Responsible Procurement Manager delivered by supplier diversity experts Attended three supplier diversity events including MSDUK Business Opportunity Day where we delivered our first delivered Corporate Roundtable Benchmarking with MSDUK rated as 'Evolving'
					 Achieved 22/23 Policy - Responsible Procurement Policy updated to include expanded definition of supplier diversity – including diverse owned enterprises. Supplier Diversity #2 commitment out of six instead of one of eighteen. Network - London Responsible Procurement Network delivers session on Supplier Diversity Award nominee - Responsible Procurement Manager nominated by MSDUK Supplier Diversity Champion of the Year Col participated in public procurement bid writing masterclass delivered to MSDUK EMBs
					 Attended eight supplier diversity events including hosting first public sector meet the buyer event for MSDUK – November 2022.

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					 Benchmarking with MSDUK rated as 'Progressive' Tier 2 continuous improvement measure included in the Integrated Facilities Management contracts Achieved 23/24 Supplier Diversity Monitoring Form implemented August 2023 CoL Silver Sponsor MSDUK Conference September 2023 YTD – Attended eleven supplier diversity events and we are hosting a Meet the Buyer event at the Guildhall in March 2024 with Westminster, GLA and Islington. 10 peer engagement sessions with both public and private sector Supplier diversity KPI included in Chamberlain's business plan MSDUK Benchmarking went from 'Evolving' to 'Progressive' (looks back – report from Q3 2023) 2020 – 36% Evolving 2021 – 39% Evolving 2022 – 59% Progressive From January 2024, we gained better supply chain visibility. We've contracted with Datagardener (MSDUK certified EMB) providing quarterly updates on number of ethnic minority owned and women-owned businesses in the top 5000 suppliers. It is requested any unspent allocation be carried forward into 2024/25

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Adoption of Competitiveness Strategy – 'Assets Under Management' Campaign (SK20)	DIG	£35,496	£28,575	£6,921	 This work is at the core of supporting UK Global Competitiveness Strategy. Through this workstream we have delivered LM visits to the US and Canada, Japan, China and the Gulf, all with a Global Investment Futures focus. We have continued to work in close partnership with the Investment Association and Department for Business and Trade (in the UK and in-post) to engage and support target firms. The Steering Board has continued to see good industry engagement with very positive feedback given about the importance and value of the work we are doing. We have also built our network of UK boutique asset managers and hosted a successful roundtable recently to identify further opportunities to help them win more international mandates. Also including them in all relevant market and sector activity to build further relationships. Project outcomes have included Aware Super setting up their first international office, the Health of Ontario Pension Plan (HOOPP) committing to the UK and Nikko AM agreeing a strategic partnership with Osmosis IM (a UK boutique asset manager).
Sports Engagement (Update) (SK28)	DOC	£75,000	£75,000	£0	The City Corporation's sport engagement programme helps to celebrate the positive impact of sport and physical activity to our stakeholders and partners. It aligns with the new Corporate Plan by providing excellent services and making the City a vibrant and thriving destination.

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Impact Investment Institute Membership (III) (SK16)	DIG	£200,000	£200,000	£0	III continue to serve as an effective knowledge partner for the CoLC 'Finance for Impact' initiative. Current work is focused on an industry consultation to understand the barriers and opportunities to sub-sectors of financial services when it comes to engaging with impact investing. The III have been a critical partner in delivering this consultation, helping us reach a much wider number of stakeholders for the engagement, driving the content and delivering one of the three workstreams agreed (focused on sovereign wealth funds, currently in progress). This year two specific touchpoints have been delivered, one focused on insurance, one focused on VCs. Both sessions were hugely engaging and helped put CoLC in front of a number of new stakeholders, supporting our objective to establish CoLC as a SF thought leader not just for environmental issues but also for social issues. The touchpoints have established a number of potential actions, which are currently under review alongside the III, all focused on unlocking barriers to scaling the impact investing market in the UK. The III have been critical in shaping these next steps, and ultimately supporting our higher-level ambition of unlocking more capital to impact investing. The Impact Investing Institute is one of the key actors identified in both big moves for sustainable finance in Vision for Economic Growth. COLC has one board member (Alderman Robert Hughes-Penny) and collaborate on the delivery of our own Finance for Impact initiative (in 2023 focused on supporting more impact investment in VC and insurance sectors).

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					The work supports IG KPI 2 "mobilisation of green and impact finance from the UK". In 2023, the III helped bring greater rigour to impact reporting in the UK (via engagement on SDR and through the Just Transition Criteria launched at NZDS) and supported the growth of impact investing in new markets, including a new programme focused on endowments. The work supports the nurture innovation and reduce frictions aspects of the competitiveness strategy.
Sports Engagement (Re- purposed) (SK19)	DOC	£37,206	£30,606	£6,600	The City Corporation's sport engagement programme helps to celebrate the positive impact of sport and physical activity to our stakeholders and partners. It aligns with the new Corporate Plan by providing excellent services and making the City a vibrant and thriving destination. It is requested that the unspent balance be carried forward into 2024/25
Support for Integrity Council for the Voluntary Carbon Market (IC-VCM) & UK- VCM (SK29)	DIG	£130,000	£43,219	£86,781	 Funding has been used to support 4 specific workstreams office space to the IC-VCM. a mapping exercise of the voluntary carbon markets, which has been recommended by the UK VCM Forum. a legal analysis setting out recommendations for how private sector market participants can trade carbon instruments under Article 6. This has also been recommended by the UK VCM Forum. promotional activity and comms of the workstream outputs. The work of the UK VCM Forum supports the ambitions outlined in Vision for Economic Growth under Big Move 7, part of which

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					 focuses on developing a high-integrity voluntary carbon market ecosystem. The impact of the project is being measured against the following: UK as the global hub for environmental finance (macro) Growth of the VCM in 2023 (mid-level) UK government endorsement of the use of voluntary carbon credits (mid-level) Number of UK corporates with an SBTIi-validated net zero target (mid-level) Number of UK corporates engaged with VCMI Claims Code of Practice (mid-level)
					We commissioned White & Case to deliver a report on tax, legal, and regulatory impediments in the VCMs. Through this we have engaged with over a dozen firms across the VCM value chain, including many who are not otherwise in the orbit of the UK VCM Forum. The bulk of the work has been completed and we are in communication with White & Case about finalising the report.
					Funding of £40k has been earmarked to support the Integrity Council for the Voluntary Carbon Market using office space in or near the Square Mile, fostering the growth of VCM expertise in London.
					Token funding has been enabled us to deliver additional roundtables which have further broadened our stakeholder reach and enabled us to support dialogue with Singapore on the global market infrastructure of VCMs. We have also supported HMG's roundtable to help inform their forthcoming VCM consultation.

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					We anticipate having no balance to carry forward from FY23-24 once we have commissioned a communications agency for FY24-25 work. However, should any balance remain on 31 st March 2024, we request that this is carried forward.
CFIT (SK32)	DIG	£500,000	£500,000	£O	CFIT was established as an entity in January 2023, having been created as a key recommendation of the Kalifa Review of UK Fintech in 2021. CFIT's purpose is to ensure the UK can be a leader not only for fintech start-ups, but also the best place in the world to scale a business and take solutions from IP creation through to widespread adoption.
					CFIT works closely with regulators, lobbying groups, industry, clusters and charities to advocate for the work of the coalition. The final phase will involve empowering stakeholders to further the coalition's outputs.
					City of London Corporation is a Coalition Delivery Partner for CFIT. We have committed 1.5 hours of CoLC FinTech Policy Adviser's time each week to provide regulatory and policy analysis and commentary. In terms of governance and oversight, Madush Gupta CC sits as a NED on CFIT's board and has been involved in CFIT Strategy Away Days. CoLC also has regular catch ups with CFIT at both working and senior level in addition to the quarterly reporting meetings where CFIT updates HMT and CoLC on its progress.
Support for Task Force to deliver Code of Conduct for Environment, Social and Governance (ESG)	DIG	£35,853	£32,651	£3,202	This project supports our strategic commitment to nurture an innovative ecosystem and to improve availability of green finance and services from the UK. It supports our targets of the UK sustainable finance market share increasing faster than other

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Ratings Providers (SK36)					centres and for the UK to continue to be a global leader in green financing.
					The ESG Data and Ratings Working Group (DRWG) issued a consultation paper with a draft Code of Conduct in July. The FCA praised the consultation and thanked the secretariat (which we provide with a partner) for its work. The terms of reference and public minutes of the DRWG can be found <u>here</u> .
					The consultation closed in October and received 36 responses from industry. The responses were positive, with some ideas for improvement. The DRWG is now amending the Code to take count of the feedback.
					The DRWG published its final Code of Conduct in December and a launch event was held in January 2024. Our secretariat partner, ICMA, has agreed to own the Code going forward.
					Overall, the project has been delivered on time to a high degree of quality. We have moved ESG policy making forward in this area in a decisive way and enhanced our reputation with the FCA and other stakeholders. This project has also showcased how influential the IRSG can be. The full budget will be spent.
Enhancing the impact of CoL's Overseas Workstreams through a permanent presence (SK37)	DIG	£57,033	£57,033	£O	Following P&R Committee's approval for IG to proceed with establishing US presence, we have engaged legal counsel to advice on the best model for operating in the US with a recommendation coming to Committee in March 24. Recruitment of the Managing Director role to head our US presence has been completed, and the US MD commenced work in late January 24.

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					A joint programme of events led by CPR and attended by the Lord Mayor and the Town Clerk was held in the USA in December where the MD was also announced. We have received intelligent feedback from across the FPS sector about how we should shape our work in the US, and the MD will be leading on this work. Establishing our US presence will continue to advance our work in relation to Global Competitiveness
Vision 2030-laying the foundations for the success of UK Financial & Professional Services (SK39)	DIG	£30,000	£30,000	£0	 Vision for Economic Growth – a roadmap to prosperity was launched on 7th September 2023 with two bespoke events: (i) An online launch hosted by the Policy Chairman with the chapter leads (see above) on a panel discussion hosted by William Wright (founder and Manging Director of New Financial). The report was endorsed by the Economic Secretary to the Treasury. Andrew Griffith MP who attended and spoke at the online launch. It was also endorsed by the Shadow Labour team, with Tulip Siddiq MP, the Shadow City Minister who provided a quote ahead of launch (ii) An industry reception hosted by the Policy Chairman and Lord Mayor to thank stakeholders for their significant contribution and create a call to action for continued advocacy and adoption of the recommendations. The launch events provided the platform to announce the key findings and recommendations of the report. Over 200 external stakeholders were engaged across both events The City Corporation has a presence at all the major conferences – Lib Dem, Conservative, Labour and SNP. CPR shared the stage at the Conservative Party Conference with the Secretary of State for the

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					Department for Science, Innovation and Technology, focusing on the digital and innovation elements of Vision for Economic Growth. Our Panel at Labour party conference included Darren Jones, a known rising star in the Labour party who is now in Shadow Treasury.
					We held dinners at three of the conferences – speaking both to industry and political stakeholders. Our guest speakers included Lord Mandelson at Labour, Lord Fox at Lib Dem and Lord Johnson at Tory.
					Finally, we also took a proactive approach to media – and the Policy Chairman had discussions with the likes of Chris Mason, and interviews on Bloomberg and Sky, providing opportunity to promote V4EG
					Work is now ongoing to continue momentum.
Delivering the Residential Reset (SK41)	DTC	£150,000	£52,362	£97,638	The funding was used to successfully deliver three City Question Time, at a lower cost than previous events with a higher quality event provided for those participating – including moving from the livestreaming the event to recording and uploading subsequent to it, resulting in a saving of over 50%. Similarly, cost savings have been found by not sending stamped-addressed material to our residents, but communicating online and through Royal Mail's door-to-door service. A social event was also run for residents at the Old Bailey subsequent to the December City Question Time event.
					This Project is on-going and it is therefore requested for any remaining balance to be carried forward into next year

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City Week 2023 Event Sponsorship (SK42)	DIG	£25,000	£25,000	£0	This project supports our strategic commitment to reduce frictions and retain a world class business environment. It feeds into our KPIs to improve London's annual benchmarking score and improve global recognition of London's FPS regulatory regime.
					CityWeek 2023 achieved the outcomes we sought. The Chairman of Policy and Resources delivered a keynote address on innovation and the Lord Mayor spoke at the stakeholder dinner. A number of senior speakers such as Baroness Penn (Treasury Lords Minister), the UAE Minister of Economy and the Governor of the Bank of France spoke at the event. Through the conference and a dinner, COLC representatives were able to build good relationships with relevant stakeholders.
					City Week 2023 gained extensive media coverage, including features from City AM, CNBC, Sky News and FT Adviser.
					Overall then, sponsorship enhanced our reputation on issues relevant to us (digital innovation, international competitiveness and sustainable finance) with senior stakeholders in government, regulation and business.
					We have agreed with the organisers that CityWeek 2024 will be held at the Guildhall but without a subsidy from COLC.
Finalising CoL Overseas Presence (SK43)	DIG	£65,000	£65,000	£0	Following P&R Committee's approval for IG to proceed with establishing US presence, we have engaged legal counsel to advice on the best model for operating in the US with a recommendation to be presented to Committee in March 24. Recruitment of the Managing Director's role to head our US presence has been completed, and the US MD commenced work in late January 24.

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					An ambitious workplan for the US office is being put in place, and is commencing with the LM's visit to the US in late February 24. This work will contribute extensively to the UK Global Competitiveness work. Initial feedback has indicated that establishing this presence will only enhance the standing that COL has in the US.
Transition Finance Competitiveness Taskforce (SK46)	DIG	£140,000	£54,732	£85,268	 Progress against key outcomes is outlined below: To promote the UK as a leader in sustainable finance/ leading hub for transition finance An early momentum building RT was delivered by CoLC to discuss opportunities for the UK as a TF leader. Transition finance key priority/area for engagement for COP28 across both public and private sector. To highlight the role UK FPS can play in financing the transition to net zero and the ways in which CoLC can support this, and reflect the interests of key CoLC stakeholders in the review As the first organisation to second someone to the review, CoLC have has had a unique opportunity to shape the initial stages of the review, including the proposed workstreams and the selection/outreach to other organisations to be seconded. To promote CoLC as a thought leader in sustainable finance, with the ability to support impactful government reviews As part of the initial work of the review, CoLC have been conducting a series of bilats with both private and public sector. This

Report Name	Responsible Officer	Allocation	Spend	Balance	Progress/Benefits/Outcomes from Bid
					has enabled us to position ourselves as a key driver of the review as well as expand our stakeholder lists in the SF space.
					 The work of the TFMR is being measured against the following KPIs: Mobilisation of green and impact finance (macro) Growth and leadership of the UK transition finance market (midlevel) CoLC as a thought leader on sustainable finance (mid-level) The work support Big Move 6 in Vision for Economic Growth, which explores the necessity of finance for the low carbon transition. As work on the TFMR commenced in Autumn 23, we request that the remaining balance of PIF monies are carried forward to allow work to continue into 2024/25.
Global City of Sport - A New Sport Strategy for The Square Mile (SK48)	DOC	£175,000	£68,430	£106,570	The City Corporation's sport engagement programme helps to celebrate the positive impact of sport and physical activity to our stakeholders and partners. It aligns with the new Corporate Plan by providing excellent services and making the City a vibrant and thriving destination. Any unspent allocation is requested to be carried forward into 2024/25
Enhanced Public Protection Plan (SK49)	DTC	£45,000	£44,496	£504	Awaiting Information

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Shining Stars Care Leavers Dinner (SK51)	DTC	£7,775	£5,518	£2,257	Awaiting Information
City Occupiers & Investment Study (SK52)	ENV	£200,000	£0	£200,000	The City of London Corporation needs to ensure it can attract the right balance and mix of occupiers to the Square Mile to ensure a vibrant and sustainable ecosystem; both in the short term - to meet immediate strategic goals; and longer-term, to ensure the City remains a world-leading and thriving business cluster. The study commissioned is expected to deliver an evidence-based approach for doing this. The study will explore what is needed to deliver strategic priorities for occupiers, and ensuring clarity around goals and KPIs. Identifying what sorts of occupiers should be targeted and how to win their business. Producing both a target engagement plan and the content that will convince these occupiers to locate here, and setting out the functions and structures required to deliver these goals effectively – looking at both existing resources and where new approaches are needed. An Open Sub FTS was undertaken and we received 2 responses. The suppliers that responded were PwC and The Yard Creative. The evaluation panel have moderated scores of the bids on technical evaluation and Responsible Procurement. As a result, The Yard Creative are the best performing bidder. The contract duration is: 6 months and the total contract value currently stands at £162,532.
					Innovation and Growth, City Surveyors and Corporate Comms are

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					being set up to progress this project. Currently exploring the use of the £37,468 balance for a programme support officer.
					The Department for Environment and Innovation and Growth will lead this project.
					The project delivery has not begun, however, this aligns with Corporate Plan Priorities supporting the City's long term for growth and success (7 and 10 support)
Innovation & Growth's Artificial Intelligence Dinner (SK54)	DIG	£32,000	£27,038	£4,962	On 30 October 2023 IG and the Department for Science, Innovation & Technology (DSIT) co-hosted the 'AI for Innovation' Dinner at Guildhall. This was the largest official pre-Summit event and the primary business engagement.
					The event brought together around 400 leaders from across the AI eco-system as well as ten UK Government officials and nine ambassadors and international delegates. The Dinner featured speeches from the Policy Chairman and the DSIT Secretary of State.
					There was also the launch of a report by CoLC and publication of a promotional video created by IG and aired at the event. The video featured the Policy Chairman and DSIT Secretary of State as well as representatives from Darktrace, Comply Advantage and HSBC.
					Feedback from DSIT confirmed the Dinner as "brilliant" and a "success". CoLC's involvement in hosting the Dinner has strengthened relationships with DSIT, positioned CoLC as a credible voice on AI and broadened CoLC's AI-related networks.

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					As we were able to secure a higher than expected contribution towards this event from HMG, £28,000 from the original allocation of £60,000, has now been returned to PIF.
Annual Bus Passes for Care Leavers (SK55)	DCCS	£32,500	£8,709	£23,791	This has contributed to the CoL's commitment to our CoL Care Leavers – aligned with the recently approved Care Leaver status as a Protected Characteristic. This supports Care Leavers during the cost of living crisis; will enable them to access employment and education opportunities and aligns with the London Wide Care Leaver Compact which sees all London Local Authorities signed up to implement measures to support better outcomes for Care Leavers. The 1 year PIF funding for this Initiative was agreed in November 2023 – the unspent balance is to be carried forward into 2024/25.

Key Responsible Officer:

- DIG Director of Innovation & Growth
- DOC Director of Communications

CHB Chamberlain

REM Remembrancer

- Director of communication
- ENV Director of Build Environment
- TC/DTC Town Clerk/Deputy Town Clerk

DCCS Director of Community & Children Services